

ROBERT R. CLINE, JR.



PERSONAL

Name Robert R. Cline Jr., RA
License Registered Architect,
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CONTACT

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EDUCATION

BACHELOR OF ARCHITECTURE
UNIVERSITY OF TEXAS

WORK

- 2019 - 2020** • **Page Southerland Page, Inc**
HOUSTON, TX
- 2010 - 2019** • **HDR, INC.**
HOUSTON, TX
- 1996 - 2010** • **HKS, INC.**
DALLAS, TX, USA
OKLAHOMA CITY, OK

AFFILIATIONS

American Institute of Architects
Texas Society of Architects

CORE COMPETENCIES

- Project Team Management
- Budget Management
- Project Acquisition
- Policy Implementation
- Talent Acquisition & Management
- Training & Development

PROFILE

Versatile, accomplished Managing Director/Senior Project Manager/Marketing professional offering over 25 years experience leading in-house and consultant teams on significant projects throughout the United States while acquiring new projects and commitments for future commissions. Led planning and design teams on major Healthcare projects and for Aviation clients such as at Dallas/Fort Worth International Airport including the International Terminal D. As Principal Director, successfully opened, grew and managed a branch office for an international design firm, nurturing a 20-year client developing and producing new projects resulting in client satisfaction and profit in excess of goals. Demonstrates abilities to learn and teach new concepts, easily adapt to change and manage multiple concurrent projects. Successful team builder and leader who recognizes the necessity to develop and train a highly effective and knowledgeable staff. Pioneering, energetic person with excellent organizational and communication skills. US Army Officer Candidate School Graduate. Served two years on City of Austin, TX Planning Commission. Owned and Directed successful architectural firm producing a variety of diversified project types.

PROFESSIONAL EXPERIENCE

PAGE SOUTHERLAND PAGE, INC., Houston, Texas

A leading international architectural/engineering firm.

Senior Project Manager

Joined Page to support the Principal-in-Charge/Senior Project Manager for the new \$85M College of Medicine at the University of Houston, Houston, TX. My position relieved the PIC from project management responsibilities as the project was entering the Construction Documents phase. The University placed the project on hold due to the COVID-19 pandemic.

HDR, INC., Houston, Texas


A leading international architectural/engineering firm.

Senior Project Manager

Upon joining HDR, Inc. assigned to the Clinical Services Wing project at the University of Texas Medical Branch in Galveston, TX. Project involves UTMB, the University of Texas Office of Facilities Planning and Construction, and FEMA. The 234,000 sf project replaces many facilities damaged by hurricane Ike in 2007. Also served as Senior Project Manager on the renovation and reactivation of the abandoned original Ben Taub General Hospital for the Harris Health System, Harris County Hospital District. The project consisted of the renovation of a 7 story, 150,000 sf building. Served as Senior Project Manager for the Houston Community College Coleman College Healthcare Educational Facility Expansion. This is a 10-story, 243,000 sf freestanding building on a greenfield site linked across the street to the existing Coleman College via a pedestrian bridge. The project is in the Texas Medical Center in Houston, TX. Jacobs and Heery were Program and Project managers, respectively, for Houston Community College System. The project is LEED Silver Certified and was completed with over 50% HUB sub-consultant participation. Also served as Senior Project Manager on the new Biology Laboratory Building for Sam Houston State University in Huntsville, TX. This 4-story, \$45 million dollar project consists of research and instructional laboratories, faculty offices and student gathering spaces. Additionally, serve as mentor to several junior project managers.

Selected Achievements

- Identified an opportunity in the wording of the A/E contract to request additional services for extended CA period services resulting in additional revenue for the firm.
- Following realignment of the project components by the client, negotiated a reduced role for an assigned architectural consultant resulting in significant additional fees net to HDR.



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PROFESSIONAL EXPERIENCE

HKS, INC., Dallas, Texas (1996-2010)

Managing Director / Senior Project Manager

While working out of the HKS headquarters in Dallas, TX, led project development teams on projects throughout the United States. Projects were primarily healthcare and aviation. As required, synthesized appropriate consultants, both Dallas-based and local to project, as well as in-house expertise from various HKS offices. Responsible for nurturing client relationships while attaining prescribed profit margins, intra-team communication and coordination, and monitoring A/R status.

Responsibilities working with clients and consultants successfully included:

- Expertise and with high attention to detail
- Drafting Owner/Arch Agreement – scope of services, fee, estimate/cap for reimbursable expenses
- Drafting Arch/Consultant Agreements
- Obtaining consultant releases acknowledging “paid when paid”
- Detailing Schedules for phases including deliverables
- Creating Detailed Spreadsheet for monthly invoicing

HKS, INC., Oklahoma City, Oklahoma (2007-2010)

Principal-in-Charge, Senior Project Manager and Office Director

Approached by HKS Director of Healthcare to open, grow and direct a branch office in Oklahoma City servicing INTEGRIS Health, a 20-year client of HKS. Researched possible office locations. Negotiated contract for 3- year term. Designed layout for finish out. Hired former HKS employee living in OKC to coordinate and oversee construction of the office finish out. Moved household to OKC bringing Project Architect from Dallas steeped in knowledge of HKS processes. Grew office to 11. Office considered to be “production office” with a plan to move into CA services when appropriate. Liased with project programmers and designers in Dallas, many of whom have over 15 years experience working with INTEGRIS Health. Produced CDs for almost \$200 million in greenfield and renovation projects. Provided Principal-in-Charge/Project Management services for all of INTEGRIS projects. Projects were produced maintaining a profit margin in excess of goals.

Selected Achievements:

- Grew branch office to full complement of 11; produced \$200 million of Construction Documents
- Maintained profit margin in excess of goals


HKS, INC., Dallas, Texas (1996-2001)

Program Manager for DFW Airport Expansion Program

HKS selected as architectural firm for the DFW Development Team which included the role of Program Manager. Also assigned to the team was a civil engineering firm, an aviation planning firm and a general contractor. Responsibilities as Program Manager included building teams for airside and landside work that met the 30% HUB goal established by the airport. Significant projects: a new 5-gate pier addition to Terminal B including modifications to the existing ramp area, and the planning and design of the new international Terminal D. The Terminal D project included modifying and constructing new airside facilities, the 2 million square foot terminal building, integrating a people-mover train into the terminal building, integrating a Grand Hyatt Hotel into the terminal building, a 6,000 space parking garage, roadway and utility work. Upon approval of the Design Development phase documents and budget update, rejoined the healthcare group within HKS as the Construction Document phase of the work was passed to the Architect of Record.

Selected Achievements:

- As Managing Architect/Program Manager, maintained harmony on the architectural team which included two major aviation-centric national firms, one as Design Architect, the other as Architect of Record
- Working with general contractor, kept project in budget through the Design Development phase



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HEALTHCARE PROJECTS

INTEGRIS Edmond Regional Hospital

Edmond, Oklahoma

Principal-in-Charge/Project Manager
195,000 sf, 4-story, 40-bed hospital and 45,000 sf medical office building, master planned for expansions to include up to 250 beds and additional medical office buildings

INTEGRIS Grove General Hospital

Grove, Oklahoma

Principal-in-Charge/Project Manager
110,000 sf, 58-bed replacement hospital and 30,000 sf of renovations

INTEGRIS Cancer Institute of Oklahoma

Oklahoma City, Oklahoma

Principal-in-Charge/Project Manager
90,000 sf out-patient treatment facility connected to ProCure Proton Therapy Center and 30,000 sf Medical Office Building

INTEGRIS Canadian Valley Regional Hospital Expansion

Yukon, Oklahoma

Principal-in-Charge/Project Manager
40,000 sf expansion including 30 medical/surgical beds, 4 ICU beds, an 18-room emergency department, pharmacy, laboratory and imaging. An additional 12,000 square feet of renovations to the existing facility will house additional imaging modalities, food services, women's services, laboratory and administration

South Texas Community College Nursing & Allied Health Center

Yukon, Oklahoma

Principal-in-Charge
49,000 sf, 4-story nursing and allied health center containing faculty offices, classrooms, radiology lab, physical therapy gym, EMT ambulance lab, neurological lab, whirlpool lab and surface parking

CHRISTUS Santa Rosa Westover Hills Campus

San Antonio, Texas

Project Manager
Campus master plan and design of a 308,000 sf, 150-bed hospital and 66,000 sf medical office building with an outpatient imaging center

University of Arkansas for Medical Sciences Bed Tower and Parking Garage

Little Rock, Arkansas

Project Manager
547,000 sf expansion including a 304-bed inpatient tower built on top of a 1,000-car underground parking garage

Arkansas State Hospital

Little Rock, Arkansas

Project Manager
152,500 sf mental health facility

Truman Medical Center Hill Campus Master Plan

Kansas City, Missouri

Project Manager
Master plan for campus redevelopment

Olin E. Teague Veterans Center

Temple, Texas

Project Manager/Designer
300-bed addition and expansion including acute, psychology and intensive care units with ancillary support facilities

Mother Francis Hospital

Tyler, Texas

Project Architect
Addition and expansion of nursing unit tower over ancillary facilities

Baptist Hospital of Miami Emergency Department and Bed Tower Addition

Miami, Florida

Project Manager
235,760 sf addition and renovation of 100-room emergency department, 96 inpatient beds and shell space

Texas Health Harris Methodist Hospital Southwest Fort Worth Bed Tower

Forth Worth, Texas

Project Manager
122,500 sf 5-story bed tower expansion with decentralized nursing, 450-car, 3-level garage to support hospital functions and a future 100,000 sf medical office building

Texas Institute for Surgery at Texas Health Presbyterian Dallas

Dallas, Texas

Project Manager
42,000 sf surgical specialty hospital and integrated 110,000 sf medical office building

St. Anthony North Hospital Emergency Department


Westminster, Colorado

Project Manager
23,000 sf emergency department renovation and expansion

University of Kansas Medical Center Nursing Education Facility

Kansas City, Kansas

Project Manager
68,000 sf, 6-level nursing school with interdisciplinary laboratory, a 200-seat auditorium and two 80-seat classrooms with lap-top linkage for each student



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HEALTHCARE PROJECTS

The Children's Hospital of Austin at Brackenridge

Austin, Texas

Project Architect
80-bed freestanding children's hospital

Jeannie Sealy Replacement Hospital Clinical Services Wing

Galveston, Texas

Project Manager
234,000 sf 8-story new building replacing critical support services damaged by Hurricane Ike

Memorial Mother Frances Hospital

Palestine, Texas

Principal-In-Charge/Designer
103-bed acute care freestanding hospital

Original Ben Taub General Hospital Reactivation

Houston, Texas

Project Manager
Renovation and reactivation of a 190,000 sf 7-story plus basement of the abandoned original Ben Taub General Hospital building

Henderson Memorial Hospital

Henderson, Texas

Project Manager/Designer
Addition of new laboratory and nursing floor to existing bed tower while renovating radiology and emergency department

Memorial Hospital

Nacogdoches, Texas

Project Architect
Renovation of aged facility keeping essential services active

AVIATION PROJECTS

Phoenix Sky Harbor International Airport Consolidated Rental Car Facility

Phoenix, Arizona

Principal-in-Charge
Consolidated rental car facility of 150,000 sf customer service building to include structure expansion and a 7,200 stall facility with 16 service center sites

Panama City Bay County International Airport

Panama City, Florida

Principal-in-Charge
New greenfield airport situated on 4,000 acres including terminal, air traffic control tower, central plant, hangar storage and maintenance facilities, parking and auto maintenance. Phase one is designed to include six gates with expansions up to 12 gates. Federal inspection services would also be accommodated

D/FW International Airport - Terminal D

DFW Airport, Texas

2 million sf, terminal with 23 international/domestic swing gates, 100,000 sf concessions contract, parking garage for 8,100 cars, airside work, roadway and bridge work and central utility plant, 2 integrated, automated people-mover stations, skybridge to Terminal C

D/FW International Airport - Pier Additions and Terminal B Remodeling

DFW Airport, Texas

Program Manager
Concept design and program management for 76,500 sf new construction and 36,300 sf renovation concept. Concepts include Federal Inspection Services, linear pier with 5 new gates, renovation of 7 existing gates, Admiral's Club, a pedestrian bridge connecting Terminals A and B and a third level connection to the airport train station

RELIGIOUS PROJECTS

St. Luke's on the Lake Episcopal Church

Austin, Texas

Designer
440-seat addition to sanctuary, fellowship hall, kitchen and library

First United Methodist Church


Kerrville, Texas

Designer
500-seat new sanctuary, administration spaces, classrooms, gym and cafeteria with kitchen

Fredericksburg United Methodist Church

Fredericksburg, Texas

Project Architect
400-seat sanctuary adjacent to existing building



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EDUCATION PROJECTS

Houston Community College Coleman College for Health Sciences Education Facility

Houston, Texas

Project Manager

248,287 sf 10-story new building linking across the street to the existing Coleman College via an enclosed pedestrian bridge. The new facility expansion provides the additional space needed to support a variety of health sciences academic programs. The state-of-the-art building is designed to look and function like a hospital, providing students with meaningful experiences that prepare them for their future healthcare professions.

Aransas Pass Independent School District

Aransas Pass, Texas

Project Manager

87,000 sf new middle school

Giddings Independent School District

Giddings, Texas

Designer

43,000 sf middle school for 480 students

Sam Houston State University Biology Laboratory Building

Huntsville, Texas

Project Manager

97,050 sf 4-story building contains modern teaching and research labs and collaboration areas to enhance STEM educational trends toward active and team-based learning. This modern design positions Sam Houston State University to expand their biology program by providing much needed space and updated technology.

Austin Community College

Austin, Texas

Principal-in-Charge

85,000 sf new campus master plan including 2 vocational, technical buildings plus administration, arts and sciences buildings

Giddings Independent School District

Giddings, Texas

Designer

55,500 sf elementary school with oversized gym/cafetorium

Eanes Independent School District

Austin, Texas

Designer

1200-seat main auditorium including a full stage with 2 contiguous classroom spaces, turn-table mounted seating allowing for 3 separate, concurrent activities or, when joined, total seating of 2,000 in main auditorium

Eanes Independent School District

Austin, Texas

Designer

41,600 sf, 2,000-seat high school gym and field house plus locker rooms and training facilities

Eanes Independent School District

Austin, Texas

Designer

Elementary school designed to accommodate 700 students

COMMERCIAL PROJECTS

Rollingwood Office Building

Austin, Texas

Designer

3-story office building and parking garage

Westlake Office Park

Austin, Texas

Designer

3-story office building and parking garage

Amerisuites Homotels

Amarillo, El Paso, Irving, San Antonio - Texas

Project Manager/Designer

Motel prototype and 4 site adaptations

Lee County National Bank

Giddings, Texas

Designer

Full service financial facility

Rob Roy on the Creek Office Park

Austin, Texas

Project Manager/Designer

69,000 sf, 4 building master plan office park

Mopac I

Austin, Texas

Principal-in-Charge

140,000 sf, 5-story office building and parking garage

Laguna Gloria Art Museum

Austin, Texas

Principal-in-Charge

476,000 sf mixed-use facility with commercial, retail and residential

Texas DHR Federal Credit Union

Austin, Texas

Principal-in-Charge/Designer Full service financial facility

One West Hills

Austin, Texas

Designer

2-story office building

Two Commodore Plaza

Austin, Texas

Project Manager

168,000 sf, 20-story office building with 700-car parking garage

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HOUSTON COMMUNITY COLLEGE **Coleman College for Health Sciences Education Facility**

Houston, Texas

Provided full architectural services for the programming, design and construction of this new 248,287 gsf facility for Houston Community College. Located on the campus of the HCC and the Texas Medical Center, the Coleman College for Health Sciences provides programs in over 20 health science fields. Supporting a variety of health sciences academic programs including nursing, pharmacy, and diagnostics imaging, the new state-of-the-art building included skills laboratories, microbiology and diagnostics laboratories, along with a hospital simulation center capable of performing an interdisciplinary real life medical simulations. Mr. Cline was associated with HDR while working on this project.



SAM HOUSTON STATE UNIVERSITY **Biology Laboratory Building**

Huntsville, Texas

Provided full architectural services for the design & construction of this new 97,050 gsf facility for Sam Houston State University. The new Biology Laboratory Building contains modern teaching and research labs and collaboration areas to enhance STEM educational trends toward active and team-based learning. This modern design positions SHSU to expand their biology program by providing much needed space and updated technology.

Located on a sloped site, the facility offers two distinct entrances for students and faculty. The lower entrance to the east is the primary entryway for students and visitors while the entrance on the western elevated, in addition to an entrance for students and faculty, a loading dock and second entrance that serves as a base for the inherently messy field work of environmental biology is also provided. Mr. Cline was associated with HDR while working on this project.



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Harris County Hospital District **Original Ben Taub General Hospital Reactivation**

Houston, Texas

Harris County Hospital District contracted with HDR Architecture to deliver a full range of Architectural and Engineering Services (including Programming) associated with the reactivation of the Original Ben Taub General Hospital (OBTGH). OBTGH is a 190,000 SF/ 7 story plus basement concrete frame structure on which demolition work was completed in 1994. In order to relieve crowded conditions in New Ben Taub Hospital, non-clinical services groups were to be accommodated in the OBTGH. The Reactivation involved the following design/ construction work:

Exterior: Re-clad the façade and replace exterior windows; add a 2nd level connector to New Ben Taub Hospital; replace existing roof membrane.

Interior: New MEP systems; new stairs and elevators; repair and refurbish existing floor slab; new space subdivision and lighting/ceiling systems; new finishes.

Mr. Cline was associated with HDR while working on this project.

University of Texas Medical Branch **Jeannie Sealy Replacement Hospital Clinical Services Wing**

Galveston, Texas

The new 8 story building was developed with an initial phase consisting of approximately 166,858 gross square feet (GSF) of new building construction, for critical support services damaged by Hurricane Ike, including a Blood Donor Center, Employee Locker Facilities, Patient Transport & Linen, Environmental Services, Central maintenance, Materials Management, Central Sterile Processing, Pathology, Respiratory Care, Food Services, Dining and Pharmacy. Although not damaged by flooding, the Clinical Laboratory consolidated and relocated to the Clinical Service Wing. Mr. Cline was associated with HDR while working on this project.



SIZE

190,000 square feet

COST

\$35.7 million

SERVICES

Full A/E



SIZE

166,858 SF

SERVICES

Full A/E

CONSTRUCTION BUDGET/ ACTUAL CONSTRUCTION

\$83.7 million / \$82.4 million

CONTRACT COMPLETION/ ACTUAL COMPLETION

1415 calendar days/1461 calendar days

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INTEGRIS Health

INTEGRIS Health Edmond

Edmond, Oklahoma

Provided master planning, full architectural services for the programming, design, and construction, and structural engineering for this new 195,000 gsf facility for INTEGRIS Health. In response to the growing population in Edmond, INTEGRIS Health built a 150,000-square-foot, 40-bed greenfield facility including a connected 45,000-square-foot medical office building. Located on a unique elevated and tree-covered site, hospital is designed to expand vertically and horizontally to accommodate future long-term growth. The "tree" is the inspiration for the overall design concept of the building. The campus site is master planned for expansions to include up to 250 beds and additional medical office buildings. Mr. Cline was associated with HKS while working on this project.



SIZE

195,000 square feet new construction

SERVICES

Architecture
Master planning
Programming
Interior design
Structural engineering



INTEGRIS Health

INTEGRIS Cancer Institute of Oklahoma

Oklahoma City, Oklahoma

The INTEGRIS Cancer Institute of Oklahoma, in partnership with the ProCure Proton Therapy, is a regional center of excellence providing comprehensive cancer treatment services to Oklahoma and neighboring states. Services provided include proton and radiation therapy, infusion therapy, imaging, pathology/lab and pharmacy services. The 145,000-square-foot facility emphasizes collaborative medicine and includes a conference center, resource library, counseling, alternative therapies and physician's offices in addition to the treatment areas. The campus is design with landscaped courtyards and daylight views from waiting areas. It incorporates state-of-the-art technology and easy patient access to provide a healing environment during their repeated visits for treatment. The Institute is designed to expand and include inpatient services in the future. Mr. Cline was associated with HKS while working on this project.



SIZE

145,000 square feet new construction

SERVICES

Architecture
Programming
Interior design
Structural engineering



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University of Arkansas

University of Arkansas Medical Sciences Bed Tower and Parking Garage

Little Rock, Arkansas

HKS, in its role as design consultant to a local architectural joint venture, provided programming validation, site utilization studies and design phase services for the new 10-story, 547,000- square-foot, 304-bed patient tower with diagnostic and treatment areas and 1,000-car underground parking structure. Included in the diagnostic and treatment areas are surgery suites and support spaces, imaging, emergency department, laboratories, rehabilitation and non-invasive cardiology. The positioning of the bed tower, built atop the underground parking garage, necessitated realigning the main drive into the campus and allowed the bed tower to become a new “front door” to the hospital. Mr. Cline was associated with HKS while working on this project.

Baptist Hospital of Miami

Emergency Department and Bed Tower Addition/ Renovation

Miami, Florida

Responding to the growing needs of the south Miami area, the largest facility in the Baptist Health South Florida system expanded its facilities. The 235,760-square-foot renovation/ expansion project adds 96 private patient rooms including 12 critical care beds, 39,600 square feet of shell space and a 100-room emergency department in a 4-story addition to the existing 450-bed hospital. Utilizing concepts such as universal/acuity adaptable rooms, the patient care areas is able to accommodate both intensive care and general medical-surgical patients in the same unit. The emergency department has 100 private exam rooms including 6 trauma rooms for adults and a pediatric emergency center with 20 exam rooms and 2 trauma rooms. It is configured to meet the demands of mass casualty situations such as hurricanes, as well as the on-going emergency care needs of the area. Mr. Cline was associated with HKS while working on this project.



SIZE

547,000 square feet new construction

SERVICES

Architectural Design
Interior Design



SIZE

235,760 square feet new construction

SERVICES

Architecture
Program Verification
Interior design
Structural engineering



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CHRISTUS

CHRISTUS Santa Rosa Westover Hills Campus

San Antonio, Texas

Responding to the population growth of northwest San Antonio, CHRISTUS Santa Rosa has teamed with HKS to develop a full-service 150-bed hospital in Westover Hills, with the capacity to expand to 200 beds in the future. This 308,000-square-foot full-service medical facility will host women's, newborn, imaging, surgical and critical care services along with an emergency department and neonatal intensive care unit. The family-focused hospital features all private inpatient rooms, with adequate space for both caregivers and visitors. It is equipped with state-of-the-art technology that allows for better communication and more efficient patient care. In addition to the hospital, a 3-story, 66,000-square-foot medical office building with outpatient imaging is located on the site. Mr. Cline was associated with HKS while working on this project.



SIZE

308,000 square feet hospital
66,000 square feet medical office building

SERVICES

Architectural
Master Planning
Interior Design
Structural Engineering



INTEGRIS

INTEGRIS Canadian Valley Regional Hospital Expansion

Yukon, Oklahoma

INTEGRIS Canadian Valley Regional Hospital is expanding its facilities to meet the demands of the Yukon community. HKS designed the original facility constructed in 2002 to allow for future growth, and this is the first major expansion. The 40,000 square feet of new construction will include 30 medical/surgical beds, 4 ICU beds, an 18-room emergency department, pharmacy, laboratory and imaging. An additional 12,000 square feet of renovations to the existing facility will house additional imaging modalities, food services, women's services, laboratory and administration. Mr. Cline was associated with HKS while working on this project.



SIZE

40,000 square feet new construction
12,000 square feet renovation

SERVICES

Architecture
Interior design
Structural engineering



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INTEGRIS

INTEGRIS Grove General Hospital

Grove, Oklahoma

In order to provide state-of-the-art healthcare services to the rural Grove community, INTEGRIS Health is constructing a 110,000-square-foot, 58-bed replacement hospital. The new facility, designed around the concept of “connectivity”, is expandable to 100 beds, and will allow the hospital to centralize all patient care services and enhance accessibility. A 30,000-square-foot existing building will be renovated to house the new surgery and imaging department, and will connect to the new facility. Additional site considerations are for a future medical office building and cancer center. Mr. Cline was associated with HKS while working on this project.



SIZE

110,000 square feet new construction
30,000 square feet renovations

SERVICES

Architectural
Interior Design
Structural Engineering

